

<b>Cabinet Member</b> Cabinet Member for Highways & Transport.
<b>Procurement Title</b> Refurbishment of the Greyhound Bridge in Lancaster.
<b>Procurement Option</b> EU compliant Restricted Procedure.
<b>New or Existing Provision</b> New requirement for the refurbishment of the Greyhound Bridge
<b>Estimated Annual Contract Value and Funding Arrangements</b> <p>The estimated value for the refurbishment works is £4,600,000</p> <p>Funding is currently being arranged and it is expected that LCC would be funding 10% of the value of the scheme from the Bridge Capital programme and that DfT would fund the remainder from the Maintenance Challenge Fund. Applications for funding are to be submitted.</p> <p>Approval is sought to proceed with the tender procedure only on the basis that the funding application is successful. The procurement exercise will not go ahead without DfT funding.</p>
<b>Contract Duration</b> 21 <sup>st</sup> August 2017 – 8 <sup>th</sup> October 2018
<b>Lotting</b> N/A
<b>Evaluation</b> <p>The tender is being conducted as a Restricted procedure, which is a two stage tender process.</p> <p>Stage 1: A pre-qualifying questionnaire is issued to suppliers that express and interest in undertaking this work. The questionnaire will determine financial status, quality, experience, and capability to undertake the work. Each returned questionnaire will be marked and the top scoring six suppliers will be issued with a tender and invited to submit a bid (stage 2)</p> <p>Stage 2: Returned tenders will be evaluated on price only.</p>
<b>Contract Detail</b> <p>Greyhound Bridge is located in Lancaster, Lancashire and carries the A683 (Greyhound Bridge Road) over the River Lune.</p> <p>Refurbishment of the viaduct is required to maintain the capacity of the bridge and to prevent the implementation of restrictions to Abnormal Loads and all HGVs.</p> <p>The bridge has been the subject of General Inspections on a 2 yearly basis since 1995. Based on the current rate of deterioration the following restrictions will be required to be implemented:</p> <ul style="list-style-type: none"> <li>• 2018 – Closure to abnormal loads</li> <li>• 2020 – Closure to all HGVs, implement a 7.5tonne or even 3tonnes weight restriction, permits for Fire Engines</li> </ul>

- 2029 – bridge closed to all vehicles

The Opportunity presented by the scheme is to prevent the restrictions above from being implemented and to ensure the route is kept open at its full capacity thus alleviating pressure on surrounding alternative routes and supporting the development of the Lancashire Transport Plan objectives.

<b>Cabinet Member</b> Cabinet Member for Highways and Transport			
<b>Procurement Title</b> Procurement for the Supply Installation and Management of Electric Vehicle Charging Points			
<b>Procurement Option</b> Concession Contract (Governed by the Concession Contracts Regulations 2016)			
<b>New or Existing Provision</b> New			
<b>Estimated Annual Contract Value and Funding Arrangements</b> Unknown. Funding of £1,000,000 has been secured as part of a successful Local Highways Maintenance challenge fund submission for the provision of electric vehicle charging points across the administrative boundary of Lancashire County Council. The successful tenderer will provide a cost neutral operation of the asset (charging points) alongside the supply and install of the asset itself. Bidders will be encouraged to provide the charging points and installation at no cost to the County Council which will enable the funding to be allocated elsewhere. All costs associated with the management of the scheme will be borne by the successful tenderer.			
<b>Contract Duration</b> The contract will be let for an initial period of 5 years. Under the provisions of the Concession Contracts Regulations 2016, the contract duration may exceed the initial term of 5 years, until such time that the provider has been able to recoup the investments made in operation of the works, together with a return on invested capital, taking into account the investments required to achieve the specific contract objectives. In any event, the contract term will not exceed a maximum duration of 10 years.			
<b>Lotting</b> Not Applicable – In the interests of consistent service delivery, the contract will not be divided into lots.			
<b>Evaluation</b> <table border="1" data-bbox="223 1460 1032 1516"> <tr> <td><b><i>Quality Criteria 70%</i></b></td><td><b><i>Financial Criteria 30%</i></b></td></tr> </table> <p>Social Value will account for 5% of the quality criteria focusing on the following social value objectives; promoting training and employment opportunities for local people and promoting environmental sustainability.</p>		<b><i>Quality Criteria 70%</i></b>	<b><i>Financial Criteria 30%</i></b>
<b><i>Quality Criteria 70%</i></b>	<b><i>Financial Criteria 30%</i></b>		

## **Contract Detail**

Lancashire County Council has secured funding to introduce spaces for 150 electric vehicles to be able to charge within the County, through the provision of a suitable number of charging points. The funding is for the supply, installation and commissioning of equipment only. All costs associated with the management, operation and maintenance during the contract period will be borne by the successful tenderer. As part of the provision of these charging points it will be necessary to provide a complete operation including back office software, web presence, machine maintenance, customer interface all incorporating a Lancashire branding to be agreed. The successful tenderer will provide a cost neutral operation of the council's asset alongside the supply and install of the asset itself. The successful tenderer will bring a level of expertise to the council and will provide advice on location, charger type mix and tariff structure. An option to purchase future machines at set prices is desirable to allow the scheme to be expanded as and when further funding is secured.

The county council is seeking a supplier to provide a complete service offer and the supply and install of an initial electric charging infrastructure for 150 electric vehicles. The mix of these machines is subject to review. For the purpose of this offer it is expected that there would be a minimum of 18 of Rapid chargers, 66 dual Fast chargers.

The location of rapid chargers are proposed as follows:

- Lancaster X 2
- Preston X 2
- Lytham
- Poulton-le-Fylde
- Burnley
- Accrington
- Clitheroe
- Rawtenstall
- Nelson
- Cleveleys
- Garstang
- Morecambe
- Chorley
- Skelmersdale
- Ormskirk
- Leyland

Actual locations will be subject to site surveys and infrastructure availability. The council will utilise the experience of the successful tenderer to achieve these points.

The county council require the successful tenderer to provide a back office solution for the operation of the asset that will be provided through the contract. The costs associated to the back office solution are to be borne by the contractor and covered by an appropriate charging arrangement.

The back office system will be required to monitor the units and provide dashboard

information on numbers of users, energy consumption, fault reporting, and any other reasonable metrics. A maintenance contract for the duration of the contract will also be required.

The contractor will be required to provide and host a dedicated Lancashire branded website which will be dedicated to the Lancashire scheme.

The successful tenderer will be required to recommend a pricing structure for the charging point usage that will make the overall running of the service cost neutral to the county council. The successful tender is expected to take on the operational and financial risk of this part of the service provision, as such the procurement will be conducted under the scope of the Concession Contracts Regulations 2016.

The Concession Contract Regulations 2016 came into force in April 2016 and cover all in-scope concession contracts advertised via OJEU after that date. A concession contract is defined as follows:

- A contract for pecuniary interest
- Where the consideration (or 'payment') is either:
  - simply that the contractor has the right to exploit (that is, to profit from) the works/services that are the subject of the contract, or
  - where the contractor has that right together with some payment from the contracting authority

**Cabinet Member**

Cabinet Member for Adult and Community Services

**Procurement Title**

Provision of Hospital Aftercare Services

**Procurement Option**

OJEU – Open Tender

**New or Existing Provision**

Existing. It is possible for the existing contracts to be extended until January 2018 however it has been identified that the current services are not fit for purpose (when compared to the performance of equivalent provision in the east), as well as there being a significant inequity in the funding between each geographic area.

**Estimated Annual Contract Value and Funding Arrangements**

Estimated to be up to £800,000 subject to continued CCG funding (North and Central).

This is made up of:

LCC Adult and Community Services Budget:	£560,000
CCG funding:	£0 - £240,000

Potential total contract value: £4,000,000.

**Contract Duration**

Initial period of 2 years with an option to extend the contracts beyond the initial term, for any number of agreed periods, to a maximum of a further 3 years.

**Lotting**

The Hospital Aftercare Service will be separated into geographical lots. This procurement will only concern North and Central Lancashire.

Geographical lots:

- Central Lancashire
- North Lancashire

Equivalent provision in east Lancashire is delivered under a Clinical Commissioning Group contract to which LCC contributes funding.

**Evaluation**

<b>Quality Criteria 60%</b>	<b>Financial Criteria 40%</b>
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Of which Social Value will form 10% of the quality criteria, the objective will be focused on promoting training and employment opportunities for the people of Lancashire.

**Contract Detail**

Lancashire County Council commissions, in partnership with the 6 Clinical Commissioning Groups (CCGs) across the county, a range of intermediate care services.

These include bed based services within residential homes, extra care sheltered accommodation and service that take place in a person's home, for example reablement, domiciliary rehabilitation and crisis.

An integral part of this intermediate care package is the Hospital Aftercare Service

which is delivered by the Voluntary Community & Faith Sector of the provider market. Hospital aftercare offers low level support for those people that are able to be discharged from hospital, but it is felt that they would benefit from some assistance such as ensuring there is food in the house, bills are up to date and that heating and lighting is available.

The main objectives of the service are to:

- Support hospital discharges
- Reduce pressure on Social Services
- Reduce instances of re-admission to hospital

Presently there are three contracts in place across Lancashire but there are inconsistencies in funding and in the service that people are offered under each contract. This report concerns the procurement of services in central and north Lancashire. Service provision in east Lancashire is delivered under a CCG contract to which LCC contributes funding.

Remodelling of the central and north contracts has already begun to take place with the goal of replicating the positive performance of the service in the east of the county. The changes made thus far have proved successful in offering a service that is able to facilitate faster discharge from hospital as well as ease pressure on Social Services. The new contracts resulting from the procurement will support these objectives with a new specification and contract monitoring regime.

It is possible for the existing contracts to be extended until January 2018. However it is the intention to undertake the procurement to allow new services to commence in August 2017, prior to the commencement of winter pressures.

Discussions are ongoing with CCGs around further funding for these contracts as such an element of flexibility is to be built into these contracts to allow the total value to be expanded should additional funding be made available.

**Cabinet Member**

Cabinet Member for Health and Wellbeing

**Procurement Title**

The Provision of North and Central Lancashire Recovery Oriented Adult Substance Misuse Services

**Procurement Option**

OJEU – Open Tender

**New or Existing Provision**

Existing. Current contract end date 31/03/2018

**Estimated Annual Contract Value and Funding Arrangements**

Annual value to be £7,075,000 (made up of £6,700,000 from the Public health Grant and £375,000 from the LIS budget).

Potential total contract value: £49,525,000.

The proposed contract value represents a reduction of £2,100,000 on the current contract value. The proposed recommissioning is for community treatment only. NHS England have recently recommissioned prison healthcare, including substance misuse, as such the existing contracts will reduce to community only contracts as of April 2017. The contract will also incorporate a £300,000 cost pressure on dispensing fees.

**Contract Duration**

Initial period of 3 years with an option to extend the contract by any number of defined periods provided that the total contract period does not exceed 7 years.

The proposed contract term has been recommended to:

- Make the contract more attractive to the market place, encouraging greater investment in the workforce and infrastructure.
- Ensure continuity and stability of care for service users, increasing the likelihood of positive treatment outcomes.

**Lotting**

Delivery of the Tiers 1-3 Substance Misuse service will be offered as one lot to counter geographical constraints (for instances such as hospital referrals); and to maximise flexibility of the providers resources across north and central Lancashire. Owing to its much earlier contract end date the same services in east Lancashire were procured separately in 2015/16.

**Evaluation****Quality Criteria 80%****Financial Criteria 20%**

The lower Financial Criteria reflects the fact that the contract value is capped at the value given above, with 20% of the award criteria available for a further reduction in contract value.

Social Value will account for 10% of the quality criteria and the objective will be focused on 'promoting equity and fairness'.

**Contract Detail**

Lancashire has one of the largest substance misuse treatment systems in England (approximately the third largest depending on measurement), with over 7,000 people engaged in structured treatment interventions per annum. Within the county, contracts are commissioned for both young people and adults, historically based on three footprints, coterminous with the previous Primary Care Trust footprints North, East and Central Lancashire.



The services will deliver across tier one, two and three (as defined by Models of Care for Treatment of Adult Drug Misusers: Update 2006):

- **Tier One** – specialist training and education to support universal services, primary care and hospitals deal with low level substance misuse issues/identify and refer on more complex cases; this includes training to deliver brief interventions. This work is targeted at agencies such as housing providers, police, fire and rescue, trading standards, probation (now CRC and NPS), primary care, hospitals.
- **Tier Two** – brief interventions, extended brief interventions and harm reduction services such as needle exchange, relapse prevention and recovery support.
- **Tier Three** – structured interventions such as clinical services (substitute prescribing, detox), psycho-social interventions and referral into tier 4 services (inpatient detox and rehab, supported accommodation).

The proposed structure for the tender will be a block contract prime provider model covering north and central Lancashire, encouraging the use of sub-contractors to deliver specialist elements under one governance structure. The contract will commence in April 2018.

The main objectives of the service are to:

- Provide support to recovery communities, sustaining treatment outcomes, improving value for money and reducing representations into treatment.
- Utilise local community venues for the delivery of services and interventions, focussing on neighbourhoods, thereby ensuring locally targeted provision.
- Increase the focus on older service users, build links with appropriate agencies and ensure provision is appropriate culturally, geographically and in terms of medical/social requirements.
- Further modernise the approach substance misuse services.
  - Ensure wider alignment and integration with other public health services and wider agendas such as Tobacco.
  - To recognise the shifting patterns of substance misuse and key issues for treatment such as the collateral damage faced by those with substance misuse issues, the accelerated aging process of this group, the development of comorbidities and long term conditions and the continued emergence of new psychoactive substances.
  - Improve working with mental health services.
  - Improve working with primary care.
  - Update working practices with the criminal justice agenda following the changes to Probation services and pressures on the Police service.

In preparation of undertaking the procurement process an engagement process with services users, the recovery community and wider stakeholders is being undertaken.

**Cabinet Member:**

Cabinet Member for Environment, Planning and Cultural Services.

**Procurement Title:**

The Provision of Services for the Acceptance and Composting of Green Waste Arising in the East of the Administrative County of Lancashire.

**Procurement Option:**

OJEU – Open Tender.

**New or Existing Provision:**

Existing – the current arrangements expire on 31<sup>st</sup> March 2018.

**Estimated Contract Value and Funding Arrangements:**

The estimated annual value of these contracts is £400,000.

The estimated total value of these contracts is £2,000,000.

**Contract Duration:**

An initial period of 3 years with options to extend each contract, beyond the initial term, on an annual basis for further periods of twelve months; commencing:

1<sup>st</sup> April 2021 and ending 31<sup>st</sup> March 2022; and

1<sup>st</sup> April 2022 and ending 31<sup>st</sup> March 2023.

**Lotting:**

The Green Waste Composting Services will be tendered on the basis of four geographical lots, being the following district council areas:

- Rossendale;
- Pendle;
- Burnley; and
- Hyndburn.

The council intends to enter into a contract for each lot.

**Evaluation:**

Lowest Cost (100%).

**Contract Detail:**

The council's three existing contracts for the acceptance and composting of green waste arising in the east of the administrative county of Lancashire are due to expire on the 31<sup>st</sup> March 2018.

These services presently divert significant tonnages of green waste from landfill and contribute to the council's waste management targets.

The service providers are required to make available a suitable waste facility for the acceptance and composting of the green waste for the contract period; and, that facility must have the benefit of a current and relevant planning permission and waste management licence to carry out all the services required by the council.

The evaluation procedure (Lowest Cost (100%)) will place emphasis on both the rate per tonne tendered by each bidder and any transportation costs incurred by the council when delivering the green waste to the tendered facility; in order to minimize overall costs to the Council.

**Cabinet Member:**

Cabinet Member for Environment, Planning and Cultural Services.

**Procurement Title:**

A Multi-Provider Framework for the Acceptance and Recovery/Disposal of Residual Waste Arising in the Administrative County of Lancashire and Blackpool.

**Procurement Option:**

OJEU – Open Tender.

**New or Existing Provision:**

Existing Provision.

**Estimated Contract Value and Funding Arrangements:**

The annual value of the call-off contracts from this framework is estimated to be £400,000 to £4,000,000.

**Contract Duration:**

The Framework Agreement will be for an initial period of three years with an option for the council to extend, beyond the initial term, for a further period of up to twelve months.

**Lotting:**

Not Applicable.

**Evaluation:**

Quality Criteria (100%) for appointment to the framework.

**Contract Detail:**

The council has secured long term disposal arrangements for its residual municipal waste; however, it is recognised that the development of new waste markets and new waste facilities may provide the opportunity for the council to reduce its waste disposal costs.

This framework will permit the council to enter into a framework agreement with any organisation which meets the framework evaluation criteria and which has, or may have over the life of the framework, capacity to accept the council's residual municipal waste.

Once the framework is established the council will undertake mini-competitions, open to all the framework appointees, as and when any available capacity is identified for residual waste recovery and/or disposal.

The framework agreement will also permit the council to identify a 'cost cap' which will be specific to each mini-competition; so that any contract awarded will not result in the council entering into a contract where the costs for the use of those services exceed the costs associated with the present disposal arrangements.

The duration of any call-off contract will also be specific to each mini-competition, However, the maximum period will not exceed ten years.

The evaluation procedure for the mini-competitions will place emphasis on cost to the council – being Quality Criteria (10%) and Financial Criteria (90%).